

NEW DIRECTIONS FOR STUDENT SERVICES

Contemporary Financial Issues in Student Affairs

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EDITOR

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Contemporary Financial Issues In Student Affairs New Directions For Student Services

Michael Rajnik



Contemporary Financial Issues In Student Affairs New Directions For Student Services:

Contemporary Financial Issues in Student Affairs John H. Schuh, 2003-10-21 Distinguished professor John H. Schuh edits this critical look at the financial situation in higher education today. Contributors discuss seven specific issues concerning the financing of student affairs on contemporary college campuses and explore effective strategies student affairs professionals need to ensure that programs and services that serve students and other important stakeholders survive and thrive. Topics addressed include the differences in financing student affairs in public and in private institutions as well as challenges in financing student unions and activities, health and counseling services, student housing, and campus recreation. Examining contemporary problems in selected areas of student affairs finance, this volume is one of several in this series on managing resources in student affairs. Others addressing related topics include Issue 89 The Role Student Aid Plays in Enrollment Management, Issue 92 Leadership and Management Issues for a New Century, Issue 96 Developing External Partnerships for Cost Effective Enhanced Services, and Issue 101 Planning and Achieving Successful Student Affairs Facilities Projects. As state governmental support for public institutions continues to erode, student affairs units operating in the current financial environment have to be nimble and creative to sustain their viability. Drawing from his own twenty-seven year career as a student affairs practitioner and the contributions and research of leading student affairs professionals in the field, John Schuh provides an outstanding resource for student affairs professionals facing the serious financial challenges of today and tomorrow. This is the 103rd issue of the quarterly journal *New Directions for Student Services*. *New Directions for Student Services, 1997-2014: Glancing Back, Looking Forward* Elizabeth J. Whitt, John H. Schuh, 2015-10-05 Student affairs has changed greatly in the almost twenty years that the series editors have been managing *New Directions for Student Services*. This volume provides a look back at this period of time from 1997 through 2014 with topical chapters focused on trends in student affairs during the past two decades, changes in students and the most effective student affairs responses, progress and recommendations for assessment in student affairs and challenges with and skills needed for digital technologies, finance and budgets, and staff preparation. The volume concludes with a look into the future of student affairs practice based in part on the lessons learned from looking at the recent past. This is the 151st volume of this Jossey-Bass higher education quarterly series. An indispensable resource for vice presidents of student affairs, deans of students, student counselors, and other student services professionals, *New Directions for Student Services* offers guidelines and programs for aiding students in their total development: emotional, social, physical, and intellectual. [The Handbook of Student Affairs Administration](#) George S. McClellan, Jeremy Stringer, 2011-01-11 What issues and trends affect higher education and student affairs today? In this fully updated handbook, leading experts discuss the answer to this and other essential questions. They provide a definitive reference for student affairs professionals at all levels of administration and management. The handbook offers specific practical advice as well as broad approaches to planning and problem solving. It contains modernized

discussions on such critical topics as institutional mission institutional governance understanding campus environments finance and budgeting assessment program planning staff selection training and evaluation and much more

Perspectives on Student Affairs in South Africa Speckman, McGlory, Mandew, Martin, 2014-07-17 The goal of Perspectives on Student Affairs in South Africa is to generate interest in student affairs in South Africa The papers contained herein are based on best practice local experience and well researched international and local theories The papers in this book deal with matters pertaining to international and national trends in student affairs academic development access and retention counseling and material support for students coming from disadvantaged backgrounds They are linked to national and international developments as described in the first two papers This publication will assist both young and experienced practitioners as they grow into their task of developing the students entrusted to them All contributors are South Africans with a great deal of experience in student affairs and all are committed to the advancement of student affairs in South Africa The editors are former heads of student affairs portfolios at two leading South African universities **Angst and Hope:**

Current Issues in Student Affairs Leadership Elizabeth J. Whitt, Larry D. Roper, Kent T. Porterfield, Jill E. Carnaghi, 2016-04-11 From a fall 2015 survey of senior student affairs officers this issue of New Directions for Student Services summarizes the responses to the two questions about challenges and encouragements in student affairs The editors summarize trends and context of responses Survey data is reproduced in appendices Advancement Work in Student Affairs: The Challenges and Strategies Thomas E. Miller, 2010-06-21 Readers are encouraged to consider fundraising an essential component of their future as student affairs professionals Chapter topics discussed include The context for development work in student affairs Getting started in student affairs development Student affairs and alumni relations Fundraising for student affairs at comprehensive institutions Entrepreneurialism in student affairs the Eckerd College Waterfront Program story More than an open door deploying philanthropy to student access and success in American Community Colleges Suggestions for the path ahead Student affairs divisions need to find ways to support themselves and move toward self reliance and self determination The most important aspect of student affairs practice will always be in the context of institutional frameworks and mission and it will always be characterized as a collaborative partnership with others However the best of student affairs operations will at the same time be characterized as self sufficient carrying their own weight a goal best accomplished through a commitment to development work and fundraising This volume aims to help student affairs professionals realize that goal This is the 130th volume of the Jossey Bass higher education quarterly report series New Directions for Student Services An indispensable resource for vice presidents of student affairs deans of students student counselors and other student services professionals New Directions for Student Services offers guidelines and programs for aiding students in their total development emotional social physical and intellectual **Selected**

Contemporary Assessment Issues John H. Schuh, 2013-06-21 As demands for accountability escalate assessment continues

to evolve as a central aspect of student affairs administration Experience clearly indicates that without a robust portfolio of assessment activities the services programs and activities of a student affairs division are at risk of being reassigned to other organizational units on campus or in a tight budgetary environment being eliminated This sourcebook reminds student affairs educators of the importance of developing an assessment program and explores topics that will add depth and richness to such a program From specific metrics to broad strategies for developing collaborative activities involving academic and student affairs it shows how to integrate valuable resources into the assessment process and how to use that process to enhance the student experience The authors also take the largest view offering advice on developing an institutional culture of assessment and planning future actions that will best serve students during their collegiate years This is the 142nd volume of this Jossey Bass higher education quarterly series An indispensable resource for vice presidents of student affairs deans of students student counselors and other student services professionals New Directions for Student Services offers guidelines and programs for aiding students in their total development emotional social physical and intellectual **Fostering**

Student Success in the Campus Community Gary L. Kramer, 2009-11-24 This book presents and examines key issues not only on addressing changing student demographics and needs but also on aligning institutional and student expectations connecting student oriented services systemically organizing and fostering student services for learning and creating and delivering services for students to achieve success on campus While the essential supportive role student services plays in student retention and success is generally understood this book provides several constructive approaches and key indicators that service providers can use to challenge their campuses for better results in achieving student success While this book does not define what student success is for all institutions or suggest that one size fits all institutions it does emphasize that student learning and achieving student success on campus is everyone's business The chapter contributors share their wisdom on and experience in creating a student centered culture and emphasize student services as the primary approach for putting students first in the campus community Written for student service providers academic departments and others responsible for the support direction and coordination of services to students vice presidents deans directors and department chairs readers will learn how to encourage a variety of desired outcomes including student persistence satisfaction learning and personal development Also included is a systems perspective that will help readers evaluate and align services for students with the goals of both the students and the institution *Student Affairs Budgeting and Financial Management in the Midst of Fiscal Crisis* Lori E. Varlotta, Barbara C. Jones, 2011-10-13 This volume is designed to help senior student affairs officers navigate through uncertain economic times After a broad review of budget models and the leadership potential of the senior officer we look at the role of student affairs officers in difficult budgeting decisions from several perspectives from small private colleges to the experiences of twelve senior student affairs officers at public universities One chapter describes general revenue generating and cost saving strategies that student affairs divisions may consider during cutbacks another

focuses on key aspects of developing a comprehensive communication strategy a third presents a case study of a single institution through the eyes of the vice president for student affairs This volume ends with a summary survey of the authors observations conclusions and advice This is the 129th volume of the Jossey Bass higher education quarterly report series New Directions for Student Services An indispensable resource for vice presidents of student affairs deans of students student counselors and other student services professionals New Directions for Student Services offers guidelines and programs for aiding students in their total development emotional social physical and intellectual

Key Issues in New Student Enrollment Thomas Crady, James Sumner, 2007-08-17 As the first decade of the twenty first century draws to a close and the baby boomlet ends America's 4 000 odd colleges and universities will once again be faced to deal with a declining number of secondary school graduates Some institutions will become smaller some will close new student markets will develop and students who might have selected college X in the past will select college Y instead This volume brings into focus many of the key issues American institutions of higher education will face in the next decade as they encounter demographic changes much like those they confronted when the baby boom ended in the 1980s Will private industries continue to try and reap financial benefits from the desire of both families and institutions for status Is the notion of meeting the full demonstrated financial need of most admitted students gone forever Is need blind admission at independent colleges a thing of the past Will the marketplace value of the SAT and ACT continue to slip Will the goal of creating a diverse student body run into further legal challenges and roadblocks These and other contemporary issues in new student enrollment are presented by a group of leading professionals who thoughtfully explore topics of special and passionate interest to them and to everyone teachers and administrators alike in America's colleges and universities This is the 118th volume of the Jossey Bass quarterly report series New Directions for Student Services always an indispensable resource for vice presidents of student affairs deans of students student counselors and other student services professionals

Developing Leadership Skills and Abilities for Student Affairs Administrators Jacqueline S. Hodes, Matthew R. Shupp, Zebulun R.

Davenport, 2019-11-08 Leadership skills and abilities are essential for student affairs administrators and educators Through a narrative approach this book addresses current issues in leadership and administration for student affairs from a variety of perspectives Lessons tips and strategies for student affairs professionals at various levels are provided Letters from new professionals in the field of student affairs are included offering insights to graduate students on the challenges of leadership that occur when entering the profession Additionally these letters can be used in the classroom as case studies The book is structured into three parts that include letters to graduate students from new professionals mid level managers and senior retired administrators Part I focuses on making the transition from graduate student to new professional navigating a new campus culture and environment setting and maintaining boundaries creating a work life balance the importance of campus and professional association involvement and looking beyond traditional student affairs roles to serve students These letters

will be a valuable tool when evolving as a leader in student affairs Part II explores the supervisory relationship ethical dilemmas in higher education and leading colleagues using challenge and support with students and colleagues and preparing for the next steps for moving up from new professional to mid manager These letters contain the knowledge skill and insight to train graduate interns and supervisees new to the student affairs field Part III studies the letters written to mid level managers from senior retired student affairs administrators The importance of building relationships throughout the leadership journey forming a professional identity understanding the importance of budgets the importance of leading with integrity and the significance of strategic leadership is stressed Reflection and Action exercises at the end of each chapter will enhance the knowledge skills and wisdom for the reader to map out the journey in becoming a competent leader in the field of student affairs This book will be an excellent student affairs resource for entry level mid level and senior level professionals and college administrators

Law and Ethics in Academic and Student Affairs Michelle L. Boettcher, Cristóbal Salinas Jr., 2023-10-23 This valuable resource provides academic and student affairs practitioners with the tools to make informed legal and ethical decisions in their college and university contexts Law is constantly changing and is interpreted differently from campus to campus based on institutional culture and history This text provides higher education practitioners with tools to anticipate practical and responsible action engaging readers in anticipatory and reflective practice In this text Boettcher and Salinas introduce the Institutional Intelligence Model a helpful framework that guides practitioners in examining a wide variety of campus issues Throughout the book readers can explore perspectives from current practitioners and utilize case studies to examine specific topics including admissions academics student living confidential resources and graduate student experiences By using the strategies in this book practitioners will be equipped to successfully navigate legal and ethical issues on their campuses This text is ideal for graduate students student and academic affairs professionals and those in leadership positions responsible for working with and supporting students and staff teams

Enacting Intersectionality in Student Affairs Charmaine L. Wijeyesinghe, 2017-04-10 Intersectionality and the Political Process Conclusion References 7 A Nation ized Intersectional Analysis The Politics of Transnational Campus Unity Nation Defined Nation Intersectionality and Student Life Students Voices Politics of Possibility Final Reflections References 8 Advancing Social Justice Work at the Intersections of Multiple Privileged Identities Intersectionality and Privilege Identity and Social Location Core Tenets of Intersectionality and Their Relevance to Work with People with Multiple Privileged Identities Examples from Our Work Beginning with Ourselves Concluding Thoughts References Index End User License Agreement

Student Affairs Staff as Teachers Emily L. Moore, 2007-04-20 This issue explores the paradigm shift of student affairs staff from enablers to teachers It addresses this phenomenon beginning with a framing chapter on the act and art of teaching and extending through the first days of the first year the first year experience learning communities and the seamless web of student and academic affairs that has formed in a small college The volume concludes with a futuristic

examination of the expanding roles and responsibilities of student affairs professionals The teaching role of student affairs professionals is gaining importance as colleges and universities emphasize retention and graduation of undergraduates Student affairs professionals play a crucial role in the teaching learning process This is the 117th issue of the Jossey Bass quarterly report series New Directions for Student Services **Rethinking Student Affairs Practice** Patrick G. Love, Sandra M. Estanek, 2004-04-05 To be effective managers student affairs professionals must understand the structures and processes that form the organizational context in which they work and must be able to work within them These structures are often characterized by a rigid division of labor and an expectation that good managers can predict the outcomes of their efforts and can and should exercise control over the inputs However to be effective leaders they must be able to perceive new possibilities beyond those structures and expectations How can they do both Rethinking Student Affairs Practice offers an answer to that question Love and Estanek challenge their readers to perceive their responsibilities institutions and relationships through multiple lenses They have developed a model for change based in four concepts that will help their readers do this The four concepts are valuing dualisms transcending paradigms recognizing connectedness and embracing paradox The State of the College Union: Contemporary Issues and Trends Tamara Yakaboski, Danielle M. De Sawal, 2014-03-18 The college union is the living room and community center for students faculty staff alumni and visitors and serves as a learning laboratory for students through employment engagement and leadership opportunities Senior level administrators and college union professionals need to be aware of the trends and issues facing college unions in the 21st century This volume addresses implications for college unions of changing Student characteristics Student engagement Facility design and the creation of community Fundraising Technology Globalization of higher education In addition this volume explores the need for additional assessment evaluation and research for this important component of college campuses This is the 145th volume of this Jossey Bass higher education quarterly series An indispensable resource for vice presidents of student affairs deans of students student counselors and other student services professionals New Directions for Student Services offers guidelines and programs for aiding students in their total development emotional social physical and intellectual Addressing the Unique Needs of Latino American Students Anna M. Ortiz, 2004-05-10 This volume explores the experiences of Latinos in higher education and seeks to shape a picture of their participation that is representative of the diversity of the group and of the higher education institutions they inhabit Contributors provide information that will be useful to student affairs professionals who serve Latinos on a regular basis The insights here have implications for admissions student activities and Greek affairs career development ethnic student services and academic advising programs and offices The innovative scholars here all have experience as practitioners that enhances their approach to research The research findings highlight personal and educational experiences of Latinos in higher education demonstrate the students tenacity to overcome economic educational and cultural barriers to succeed in college and illuminate the factors in

the college environment that contributed to their success This is the 105th volume of the quarterly higher education journal New Directions for Student Services Serving the Millennial Generation Michael D. Coomes,Robert DeBard,2011-10-14 By 2012 total college enrollment is projected to exceed 15 8 million and a new generation of students and their attitudes beliefs and behaviors will be in the forefront of this enrollment boom Now is the time for student affairs practitioners to consider new learning and service strategies rethink student development theories and modify educational environments This volume provides a foundation for understanding the incoming generation of students and to offer suggestions on how to educate and serve them more effectively This best selling issue is the 106th volume of the Jossey Bass higher education report New Directions for Student Services **NACADA Journal** ,2006 Developing Social Justice Allies Robert D. Reason,Ellen M. Broido,Tracy Davis,Nancy J. Evans,2011-10-04 The fiftieth anniversary of the Brown v Board of Education decision 1954 called us as student affairs professionals to reconsider and reaffirm our commitment to social justice This issue is a call to action to student affairs professionals who are working as social justice allies those with a commitment to make their college campuses a place where all community members are respected validated and fostered in developing their full potential This issue encourages the development of ally attitudes and action in both students and student affairs colleagues It first presents the conceptual foundation for social justice ally development and then covers in depth the strategies for the development of social justice behaviors in specific dominant group members In each case we have intentionally enlisted voices of authors who identify with the dominant and target groups on which the chapter focuses This is the 110th volume of the Jossey Bass higher education quarterly report series New Directions for Student Services An indispensable resource for vice presidents of student affairs deans of students student counselors and other student services professionals New Directions for Student Services offers guidelines and programs for aiding students in their total development emotional social physical and intellectual

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