

# Evolution of Contemporary Organization Theory

| Approximate Time Frame     | 1900-1930                                           | 1930-1960                                                   | 1960-1975                                                                   | 1975-?                                      |
|----------------------------|-----------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------------------------------------|---------------------------------------------|
| System Perspective         | Closed                                              | Closed                                                      | Open                                                                        | Open                                        |
| Ends Perspective           | Rational                                            | Social                                                      | Rational                                                                    | Social                                      |
| Central theme              | Mechanical efficiency<br>(Taylor, Fayol, Max Weber) | People & human relations<br>(Elton Mayo, McGregor, Bernard) | Contingency designs<br>(Herbert Simon, Katz & Kahn, Joan W, Charles Perrow) | Power & Politics<br>(March, Simon, Pfeffer) |
| Theoretical classification | <b>Type 1</b>                                       | <b>Type 2</b>                                               | <b>Type 3</b>                                                               | <b>Type 4</b>                               |

Based on W. Richard Scott, "Theoretical Perspectives", in Marshall W. Meyer, ed.,  
Environments & organizations

# Contemporary Organization Theory

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