

A Project Management Institute
Research Report



BEST PRACTICES

of Project Management Groups in
Large Functional Organizations

Frank Toney
Ray Powers

Results of the Fortune 500
Project Management Benchmarking Forum

Best Practices Of Project Management Groups In Large Functional Organizations

Rainer Erne



Best Practices Of Project Management Groups In Large Functional Organizations:

The Superior Project Organization Frank Toney, 2001-09-06 This text describes global best practices competencies and standards of superior project organizations based on research conducted by the Top 500 Project Management Forum. It details the results of seven years of benchmarking and the bottom line value of project organizations in large functional enterprises. The text also highlights enhancements in professional image, job performance, and personal earnings. **Best Practices of Project Management Groups in Large Functional Organizations** Frank Toney, Ray Powers, Project Management Institute, 1997. The Wiley Guide to Project Organization and Project Management Competencies Peter W. G. Morris, Jeffrey K. Pinto, 2007-09-21. THE WILEY GUIDE TO Project Organization Project Management Competencies A guide to the human factors in project management knowledge learning and maturity. THE WILEY GUIDES TO THE MANAGEMENT OF PROJECTS address critical need to know information that will help professionals successfully manage projects in most businesses and help students learn the best practices of the industry. They contain not only well known and widely used basic project management practices but also the newest and most cutting edge concepts in the broader theory and practice of managing projects. This third volume in the series covers a range of organizational and people based topics that are occupying the project management world today. The essence of project management represents a people challenge the ability to appreciate and effectively employ the competencies of all those who are associated with the project development and delivery process. This book explains how you can more successfully manage a project from inception through delivery by learning how to handle critical issues around structure, teams, leadership, power, and negotiation and the whole area of competencies. The expert contributors also include chapters on global project management knowledge and standards, the role of project management associations around the world, project management maturity models, and other key topics. Complete your understanding of project management with these other books in The Wiley Guides to the Management of Projects series: The Wiley Guide to Project Control, The Wiley Guide to Project Program Portfolio Management, The Wiley Guide to Project Technology, Supply Chain Procurement Management. *The Strategic Project Office* J. Kent Crawford, 2001-11-05 Describing the initiation, design, execution, and control of a strategic project office, this book provides step by step instructions for establishing a PMO. The author emphasizes cost management, cultural change, risk assessment, resource allocation, and skills tracking to increase project value, organizational efficiency, and productivity. He explores various aspects relating to planning and implementing the strategic project office and concludes by considering how to change the organizational culture to match the new organization. Concise and easy, the book covers the many pitfalls and minefields and provides strategies to avoid them. Optimizing Human Capital with a Strategic Project Office J. Kent Crawford, Jeannette Cabanis-Brewin, 2005-09-01. Optimizing Human Capital with a Strategic Project Office explores the SPO's potential to transform an enterprise by making the most of people within an organization. This volume provides an exhaustive review of

topics such as the hiring retention measurement training and professional development of knowledge workers in project management *Project Management Casebook: Instructor's Manual* ,2016-03-01 Each of the cases provides new and unique challenges that have been mastered by the practice of project management Readers will be able to apply the knowledge learned from this casebook in their work The cases enable readers to see how and why projects are used in a wide variety of organizational settings in contemporary life Readers are exposed to both successful and not so successful project management practices The case study approach encourages reader participation and active learning and provides the opportunity to learn something of the real world of project management It is essential in the curricula of project management training for both undergraduate and graduate students as well as for continuing education consulting and in house company training programs The cases were chosen for their importance in discussing the fundamentals of project management Most contain descriptions of actual projects and each is followed by a series of questions to guide readers analysis of the article to maximize the learning process **Winning in Business with Enterprise Project Management** Paul C.

Dinsmore,1998-12-31 Winning in Business With Enterprise Project Management is a breakthrough book that shows you how to harness the power of project management for your company turn it into an organizational philosophy where companies are perceived as dynamic enterprises consisting of portfolios of projects and use it to plan and take care of daily business With project management principles operating on an enterprise wide level your company will generate more organizational synergy add speed to ongoing processes boost productivity and maximize growth ultimately delivering faster cheaper and better products and services And in the no holds barred business arena of today there s no better way to ensure survival and prosperity **PM Network** ,2000 Practice of Project Management Enzo Frigenti,Dennis Comninos,2005-12-03

Traditional project management has tended to focus primarily on the processes of managing projects to successful completion To manage projects from their inception through to actual delivery of the business enabling objectives a different project management approach is needed Project management needs to become part of the business This book addresses the concepts and issues of business project management It aims to assist organisations in making the shift from a narrow strong technical focus on project management to a broader more business oriented focus The Practice of Project Management introduces three basic concepts which underpin the philosophy of the business oriented approach Business Focused Project Management BFPM which takes an organisation wide view The Wrappers Model and Objective Directed Project Management ODPM both of which provide the philosophies processes concepts and tools used to enable BFPM *Project Management ToolBox* Dragan Z. Milosevic,2003-06-16 Provides a rare look at the situational framework used in building a project management toolbox Includes real world examples of toolboxes used in a variety of project situations Bridges the gap between theoretical and applied project management Effective Project Management Robert K. Wysocki,2011-02-25 With 200 pages of new content the fifth edition of this popular guide gives new or veteran project managers a comprehensive

overview of all of the best of breed project management approaches and tools today including Traditional Linear and Incremental Agile Iterative and Adaptive and Extreme Step by step instruction and practical case studies show you how to use these tools effectively to achieve better outcomes of projects at hand Plus the book provides full coverage on managing continuous process improvement procurement management managing distressed projects and managing multiple team projects The companion Web site includes exercises and solutions that accompany the project management instruction in the book

The Superior Project Manager Frank Toney,2001-09-06 Describes global best practices competencies and standards of superior project organizations based on research conducted by the Top 500 Project Management Forum It emphasizes the selection process performance evaluation and personnel development to provide the key elements for adjusting and adapting to flexible conditions The text also highly

Success and Failure of IS/IT Projects D. Laurie Hughes,Yogesh K. Dwivedi,Antonis C. Simintiras,Nripendra P. Rana,2015-10-28 This book examines the link between change and project management and how creating a closer alignment between these two methodologies can yield greater benefits and mitigate elements of failure of information systems IS projects This study explores the underlying challenges and practicalities of closer integration of the two disciplines and asserts that such a successful change goes beyond the simple training of project managers in the practitioner context Instead it requires organizations to conceptualize the necessary challenges to realize the potential benefits of this recommended integrated approach The integration of both project and change management has been advocated in existing research but the challenges of moving from a current position of separate methodologies different standards bodies and in some cases totally separate organizational structures is a step change for many organizations Change initiatives where good change management practices are implemented can increase the probability of successful organizational change The tasks of leading and sustaining change can be complex and often entail the interplay of multiple factors involving action by people at every level of the business This book offers a guide that identifies the barriers and major challenges that may arise in the development of the closer integration of change and project management With a better understanding of these issues organizations can avoid such pitfalls when establishing their own integrated approach

The Program Management Office Craig J. Letavec,2006-09-15 The effective management of project portfolios has become a growing challenge for industry government and other institutions This text provides expert advice information concepts and working models for all organisations wishing to improve standardise and optimise their project management

Managing Complex Projects Dick Billows,2001 Learn advanced project management techniques for selling and delivering strategic project results to users and clients We cover selling business benefits strategic planning positioning requirements networks work estimating risk assessment leading high performance teams and portfolio management Instructions for Microsoft Project 2000 402 pages 8 by 11 65 00

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Project Management for Business Professionals Joan Knutson,2002-02-28 No longer restricted to the engineering industry project management has at long last crossed over to mainstream business Project Management for Business Professionals is the definitive reference on the essentials of contemporary project management Featured here are some of the foremost practitioners and researchers from academia consulting and private industry sharing their various areas of project management expertise and providing a wide range of perspectives on everything from risk management to resource planning to ethics management Focusing on both the technical and human sides of the field this unique resource follows the main points of the project management body of knowledge the certification standard of the Project Management Institute The experts address the procedures and processes for planning and managing projects and explore project team group dynamics examining the interpersonal relations and the political and organizational considerations that can impact a project

Lean Project Management - How to Apply Lean Thinking to Project Management Rainer Erne,2022-01-29 This book shows how the principles of Lean Management can be applied to project management and how some typical problems of project management can be solved by this The author first provides a theoretical description of what project management is about and explains its tasks and methods as well as its limitations He also describes how the Lean idea came about and derives five principles from it that can also be applied to project management Along these principles the author then elaborates typical current challenges of project management and shows how these challenges can be tackled through Lean Project Management In doing so he does not stop at the level of principles but describes specific tasks and tools that are useful especially for experienced practitioners of project management This book is a translation of the original German 1st edition Lean Project Management Wie man den Lean Gedanken im Projektmanagement einsetzen kann by Rainer Erne published by Springer Fachmedien Wiesbaden GmbH part of Springer Nature in 2019 The translation was done with the help of artificial intelligence machine translation by the service DeepL com A subsequent human revision was done primarily in terms of content so that the book will read stylistically differently from a conventional translation Springer Nature works continuously to further the development of tools for the production of books and on the related technologies to support the authors

Pharmaceutical and Biomedical Project Management in a Changing Global Environment Scott D. Babler,2011-01-06 Pharmaceutical and Biomedical Portfolio Management in a Changing Global Environment explores some of the critical forces at work today in the complex endeavour of pharmaceutical and medical product development Written by experienced professionals and including real world approaches and best practice examples this new title addresses three key areas small molecules large molecules and medical devices and provides hard to find consolidated information relevant to and needed by pharmaceutical biotech and medical device company managers

Effective Software Project Management

Robert K. Wysocki, 2010-09-29 Why another book on software project management For some time the fields of project management computer science and software development have been growing rapidly and concurrently Effective support for the enterprise demands the merging of these efforts into a coordinated discipline one that incorporates best practices from both systems development and project management life cycles Robert K Wysocki creates that discipline in this book a ready reference for professionals and consultants as well as a textbook for students of computer information systems and project management By their very nature software projects defy a one size fits all approach In these pages you will learn to apply best practice principles while maintaining the flexibility that is essential for successful software development Learn how to make the planning process fit the need Understand how and why software development must be planned on a certainty to uncertainty continuum Categorize your projects on a four quadrant model Learn when to use each of the five SDPM strategies Linear Incremental Iterative Adaptive and Extreme Explore the benefits of each strategic model and what types of projects it supports best Recognize the activities that go into the Scoping Planning Launching Monitoring Controlling and Closing phases of each strategy Apply this knowledge to the specific projects you manage Get a clear picture of where you are and how to get where you want to go

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