ninking Style		1	2	3	4	5	6	7	8	9	10	
4	Prefers dealing with opinions and feelings rather than facts and figures, likely to avoid using statistics	H	100	9	Di	nta F	tatio	nail		30	107	Likes working with numbers, enjoys analysing statistical information, bases decisions on facts and figures
3	Does not focus on potential limitations, dislikes critically analysing information, rarely looks for errors or mistakes	¥	ï	0	I	val	Jach	9	ř	71		Likes working with numbers, enjoys analysing statistical information, bases decisions on facts and figures  Critically evaluates information, looks for potential limitation, focuses upon errors
4	Does not guestion the reasons for people's behaviour, tents not to analyse people	2		43		eha	viour	n!	+	¥.	i.	Tries to understand motives and behaviours, enjoys analysing people
8	Favours changes to work methods, prefers new approaches, less conventional	ij.	18	H	C	onve	nbor	31	0	Ų.		Prefers well established methods, favours a more conventional approach
2	Profess to deal with practical rather than theoretical issues, dislikes dealing with abstract concepts	-	۰	-de	C	one	eptu					Interested in theories, enjoys discussing abstract concepts
2	More likely to build on than generate ideas, less inclined to be creative and inventive	88	•	#3	+	nno	rativ	ė	*	10	11	Generates new idea, enjoys being creative, thinks of original solutions
5	Prefers routine, is prepared to do repetitive work, does not seek variety	×	*	10	Var	ety	See	ing		*	1	Prefers variety, tried out new things, likes changes to regular routine, can become bored by repetitive work
8	Behaves consistently across situations, unlikely to behave differently with different people	li)	£	93	8)	Ada	otive	Œ	0	0	03	Changes behaviour to suit situation, adapts approach to different people
6	More likely to focus upon immediate than long-term issues, less likely to take a strategic perspective	W	×	7	Forv	vard	Thir	king		j.	1.	Takes a long-term view, sets goals for the future, more likely to take a strategic perspective
6	Unlikely to become preoccupied with detail, less organised and systematic, dislikes tasks involving detail	W	Ţ.	33	Det	nil C	onsc	ous		V.	in.	Focuses on detail, likes to be methodical, organised and systematic, may become precoupsed with detail
6	Sees deadlines as flexible, prepared to leave some tasks unfinished	W	ū	ű.	Co	nsc	entk	)US		W	10)	Focuses on getting things finished, pensists until the job is done
7	Not restricted by rules and procedures, prepared to break rules, tends to dislike bureaucracy		1		Ru	le F	ollow	ing	,			Follows rules and regulations, prefers clear guidelines. finds it difficult to break rules

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R. Michael Furr, Verne R. Bacharach

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