

RISK MANAGEMENT GUIDE FOR DOD ACQUISITION

**Sixth Edition
(Version 1.0)**



**August, 2006
Department of Defense**

Acquisition And Program Risk Management Guide

**Gregory T. Haugan, Gregory T. Haugan
PhD, PMP**



Acquisition And Program Risk Management Guide:

Risk Management Guide for DoD Acquisition ,1998 Risk Management Guide for DOD Acquisition, Sixth Edition (Version 1.0). ,2006 The purpose of this guide is to assist DoD and contractor Program Managers PMs program offices and Integrated Product Teams IPTs in effectively managing program risks during the entire acquisition process including sustainment This guide contains baseline information and explanations for a well structured risk management program The management concepts and ideas presented here encourage the use of risk based management practices and suggest a process to address program risks without prescribing specific methods or tools Since this is a guide the information presented within is not mandatory to follow but PMs are encouraged to apply the fundamentals presented here The guide should be used in conjunction with related directives instructions policy memoranda or regulations issued to implement mandatory requirements This guide has been structured to provide a basic understanding of risk management concepts and processes It offers clear descriptions and concise explanations of core steps to assist in managing risks in acquisition programs Its focuses on risk mitigation planning and implementation rather on risk avoidance transfer or assumption There are several notable changes of emphasis in this guide from previous versions These changes reflect lessons learned from application of risk management in DoD programs management references can be found on the Defense Acquisition University Community of Practice website This guide is supplemented by Defense Acquisition University DAU Risk Management Continuous Learning Module key words risk management and course number CLM017 The Office of the Secretary of Defense OSD office of primary responsibility OPR for this guide is OUSD AT L Systems and Software Engineering Enterprise Development OUSD AT L SSE ED This office will develop and coordinate updates to the guide as required based on policy changes and customer feedback *Handbook of Systems Engineering and Risk Management in Control Systems, Communication, Space Technology, Missile, Security and Defense Operations* Anna M. Doro-on,2022-09-27 This book provides multifaceted components and full practical perspectives of systems engineering and risk management in security and defense operations with a focus on infrastructure and manpower control systems missile design space technology satellites intercontinental ballistic missiles and space security While there are many existing selections of systems engineering and risk management textbooks there is no existing work that connects systems engineering and risk management concepts to solidify its usability in the entire security and defense actions With this book Dr Anna M Doro on rectifies the current imbalance She provides a comprehensive overview of systems engineering and risk management before moving to deeper practical engineering principles integrated with newly developed concepts and examples based on industry and government methodologies The chapters also cover related points including design principles for defeating and deactivating improvised explosive devices and land mines and security measures against kinds of threats The book is designed for systems engineers in practice political risk professionals managers policy makers engineers in other

engineering fields scientists decision makers in industry and government and to serve as a reference work in systems engineering and risk management courses with focus on security and defense operations Risk Management Harold Schott,1997-11 **Risk Management** Glen B. Alleman,Jon M. Quigley,2024-03-15 Project success is an elusive goal in every business or technical domain Project failure usually results from unhandled risks to the technical cost and schedule aspects of the project There are four primary root causes of project failure Unrealistic performance expectation with missing Measures of Effectiveness Unrealistic cost and schedule estimates based on inadequate risk adjusted growth models Inadequate assessment of risk and unmitigated exposure to these risks without proper handling strategies Unanticipated technical issues with alternative plans and solutions to maintain the effectiveness of the project processes and its deliverables Risk Management provides a comprehensive overview of the people principles processes and practices as the fundamental base upon which an effective risk management system resides However this does not guarantee effective risk management and successful projects and businesses The first half of the book describes risk management processes as well as a delineation between risk and hazards and how these are connected The second half of the book provides industry examples of the approach to risk management in specific context and with specific approaches and artifacts where applicable The book focuses on risks created by uncertainty their identification and the corrective and preventive actions needed to address these risks to increase the probability of project success The book's goal is to provide a context driven framework developing a foundation for a rational approach to risk management that makes adaptation to circumstances as easy as possible **Test and evaluation management guide.** , *U.S. Military Program Management* Gregory A. Garrett,2006-12 An indispensable resource for all defense industry professionals governmental and commercial Introducing the only book on the market offering valuable best practices and lessons learned for U S military program management The U S Department of Defense and the related defense industry together form the largest and most powerful government and business entity in the world developing some of the most expensive and complex major systems ever created U S Military Program Management presents a detailed discussion from a multi functional view of the ins and outs of U S military program management and offers recommendations for improving practices in the future More than 15 leading experts present case studies best practices and lessons learned from the Army Navy and Air Force from both the government and industry contractor perspectives This book addresses the key competencies of effective U S military program management in six comprehensive sections Requirements management Program leadership and teamwork Risk and financial management Supply chain management and logistics Contract management and procurement Special topics **The Government Manager's Guide to the Work Breakdown Structure** Gregory T. Haugan,Gregory T. Haugan PhD, PMP,2013-07 The Government Manager's Guide to the Work Breakdown Structure The work breakdown structure WBS is a cornerstone of managing any project Every government manager should understand how to construct a WBS in the project or program

lifecycle This quick reference presents the fundamental WBS principles pragmatic steps for the government manager to follow in developing a project WBS and a checklist for the project manager to use in reviewing a WBS In addition DOD recommendations for avoiding pitfalls in constructing a WBS are highlighted

Resources for U.S. Government Contractors and Vendors, 1998 Applied Risk Analysis for Guiding Homeland Security Policy and Decisions Samrat Chatterjee, Robert T. Brigantic, Angela M. Waterworth, 2021-02-09 Presents various challenges faced by security policy makers and risk analysts and mathematical approaches that inform homeland security policy development and decision support Compiled by a group of highly qualified editors this book provides a clear connection between risk science and homeland security policy making and includes top notch contributions that uniquely highlight the role of risk analysis for informing homeland security policy decisions Featuring discussions on various challenges faced in homeland security risk analysis the book seamlessly divides the subject of risk analysis for homeland security into manageable chapters which are organized by the concept of risk informed decisions methodology for applying risk analysis and relevant examples and case studies Applied Risk Analysis for Guiding Homeland Security Policy and Decisions offers an enlightening overview of risk analysis methods for homeland security For instance it presents readers with an exploration of radiological and nuclear risk assessment along with analysis of uncertainties in radiological and nuclear pathways It covers the advances in risk analysis for border security as well as for cyber security Other topics covered include strengthening points of entry systems modeling for rapid containment and casualty mitigation and disaster preparedness and critical infrastructure resilience Highlights how risk analysis helps in the decision making process for homeland security policy Presents specific examples that detail how various risk analysis methods provide decision support for homeland security policy makers and risk analysts Describes numerous case studies from academic government and industrial perspectives that apply risk analysis methods for addressing challenges within the U S Department of Homeland Security DHS Offers detailed information regarding each of the five DHS missions prevent terrorism and enhance security secure and manage our borders enforce and administer our immigration laws safeguard and secure cyberspace and strengthen national preparedness and resilience Discusses the various approaches and challenges faced in homeland risk analysis and identifies improvements and methodological advances that influenced DHS to adopt an increasingly risk informed basis for decision making Written by top educators and professionals who clearly illustrate the link between risk science and homeland security policy making Applied Risk Analysis for Guiding Homeland Security Policy and Decisions is an excellent textbook and or supplement for upper undergraduate and graduate level courses related to homeland security risk analysis It will also be an extremely beneficial resource and reference for homeland security policy analysts risk analysts and policymakers from private and public sectors as well as researchers academics and practitioners who utilize security risk analysis methods Project Management Marinela Mircea, Tien M. Nguyen, 2023-11-29 This professional reference book provides a comprehensive overview of project and

program management PProM capturing recent advancements and current PProM trends It is a useful reference for educators engineers scientists and researchers in the fields of PProM The book discusses PProM fundamentals common practices and approaches recent advancements and current trends of modern PProM using technology enablers from the fourth and fifth industrial revolutions IRs 4.0 and 5.0 such as machine learning artificial intelligence and big data analytics

Work Breakdown Structures for Projects, Programs, and Enterprises Gregory T. Haugan PhD, PMP, 2008-08 Become an Expert on the Work Breakdown Structure The basic concept and use of the work breakdown structure WBS are fundamental in project management In *Work Breakdown Structures for Projects Programs and Enterprises* author Gregory T Haugan originator of the widely accepted 100 percent rule offers an expanded understanding of the WBS concept illustrating its principles and applications for planning programs as well as its use as an organizing framework at the enterprise level Through specific examples this book will help you understand how the WBS aids in the planning and management of all functional areas of project management With this valuable resource you will be able to Tailor WBSs to your organization s unique requirements using provided checklists and principles Develop and use several types of WBS Use WBS software to gain a competitive edge Apply the 100 percent rule when developing a WBS for a project or program Establish a WBS for a major construction project using included templates Understand portfolio management and establish an enterprise standard WBS

Catalog Defense Systems Management College, 1994

Information Technology Randolph C. Hite, 2010 The DoD s acquisition of weapon systems and modernization of business systems have both been on a list of high risk areas since 1995 To assist DoD in managing software intensive systems Section 804 of the Bob Stump Nat Defense Authorization Act for FY 2003 required the Office of the Sec of Defense and DoD component organizations including the military departments to undertake certain software and systems process improvement actions This report assessed 1 the extent to which DoD has implemented the process improvement provisions of the act and 2 the impact of DoD s process improvement efforts Includes recommendations Charts and tables

Information Technology Kahate, 1996

Foundations of Quality Risk Management Jayet Moon, 2022-10-22 In today s uncertain times risk has become the biggest part of management Risk management is central to the science of prediction and decision making holistic and scientific risk management creates resilient organizations which survive and thrive by being adaptable This book is the perfect guide for anyone interested in understanding and excelling at risk management It begins with a focus on the foundational elements of risk management with a thorough explanation of the basic concepts many illustrated by real life examples Next the book focuses on equipping the reader with a working knowledge of the subject from an organizational process and systems perspective Every concept in almost every chapter is calibrated to not only ISO 9001 and ISO 31000 but several other international standards In addition this book presents several tools and methods for discussion Ranging from industry standard to cutting edge each receives a thorough analysis and description of its role in the risk management process Finally you ll find a detailed and practical

discussion of contemporary topics in risk management such as supply chain risk management risk based auditing risk in 4 0 digital transformation benefit risk analyses risk based design thinking and pandemic epidemic risk management Jayet Moon is a Senior ASQ member and holds ASQ CQE CSQP and CQIA certifications He is also a chartered quality professional in the U K CQP MCQI He earned a master s degree in biomedical engineering from Drexel University in Philadelphia and is a Project Management Institute PMI Certified Risk Management Professional PMI RMP He is a doctoral candidate in Systems and Engineering Management at Texas Tech University

Effective Risk Management Edmund H. Conrow, 2003 This important new text defines the steps to effective risk management and helps readers create a viable risk management process and implement it on their specific project It will also allow them to better evaluate an existing risk management process find some of the shortfalls and develop and implement needed enhancements

Systems Engineering Principles and Practice Alexander Kossiakoff, Steven M. Biemer, Samuel J. Seymour, David A. Flanigan, 2020-07-08 A comprehensive and interdisciplinary guide to systems engineering Systems Engineering Principles and Practice 3rd Edition is the leading interdisciplinary reference for systems engineers The up to date third edition provides readers with discussions of model based systems engineering requirements analysis engineering design and software design Freshly updated governmental and commercial standards architectures and processes are covered in depth The book includes newly updated topics on Risk Prototyping Modeling and simulation Software computer systems engineering Examples and exercises appear throughout the text allowing the reader to gauge their level of retention and learning Systems Engineering Principles and Practice was and remains the standard textbook used worldwide for the study of traditional systems engineering The material is organized in a manner that allows for quick absorption of industry best practices and methods Systems Engineering Principles and Practice continues to be a national standard textbook for the study of traditional systems engineering for advanced undergraduate and graduate students It addresses the need for an introductory overview first text for the development and acquisition of complex technical systems The material is organized in a way that teaches the reader how to think like a systems engineer and carry out best practices in the field

DoD Business Systems Modernization Randolph C. Hite, 2009-02 The DoD s multi billion dollar business systems modernization efforts are high risk in part because key information tech IT mgmt controls have not been implemented on key investments such as the Navy Cash program Initiated in 2001 Navy Cash is a joint Dept of the Navy DoN and Dept of the Treasury Financial Mgmt Service program to create a cashless environment on ships using smart card tech and is estimated to cost about 320 million to fully deploy This report analyzed whether DoN is effectively implementing IT mgmt controls on the program including architectural alignment economic justification requirements dev t and mgmt risk mgmt security mgmt and system quality measurement against relevant guidance Illus

Mastering Kali Linux for Web Penetration Testing Michael McPhee, 2017-06-28 Master the art of exploiting advanced web penetration techniques with Kali Linux 2016 2 About This Book Make the most out of advanced web pen testing techniques

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